



ADaM – Our Experience

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- Legacy Novartis Vaccines implemented CDASH and SDTM in 2011
 - Mid 2014 a project team was formed to implement ADaM.
Project team consisting of:
 - ADaM Lead
 - Project manager
 - Statistician
 - 3 programmers
 - Part time external CDISC expert

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- Elements considered in the design:
 - How many ADaM datasets
 - How to incorporate protocol deviations
 - Define.xml
 - Specification writing
 - Programs for ADaM dataset creation
 - Programs for TFL generation

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- How many ADaM datasets?
 - Only for primary analysis or all analysis?
 - Include support for listings?

 - How to incorporate protocol deviation?
 - Re-specify deviations and exclusions based on SDTM?
 - Derive from a non-SDTM dataset?

 - Define.xml
 - Directly built from specifications document
 - Coordination with team providing SDTM
 - Define version 1 or version 2?

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- Specification writing
 - Excel for now
 - Until a suitable metadata repository is in place

 - ADaM dataset programs
 - Small set of standard programs
 - Metadata reading
 - Shell creation
 - Dataset finalization
 - Each dataset is programmed using a custom program (for now)
 - Initial setup of programs for a study takes between 3 and 10 days

- TFL programming
 - Building blocks
 - Setup block
 - Denominator block
 - Counts and percentages block
 - Basic statistics block
 - Reporting block
 - Custom programming for non-basic statistics

- Tool development
 - Building blocks and limited set of ADaM dataset program tools development effort relatively small
- ADaM standard development
 - Version 1 based on recreation 3 existing analysis
 - Challenges
 - Keeping number of population flags down
 - When to create records vs creating analysis flags
 - Application of CDISC standard to vaccines
 - After 6 studies still refining ADaM standard specially with respect to records vs flags

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- Classroom training
 - General principles of ADaM
 - On the job training
 - Internal ADaM Center of Excellence provides
 - Support with specifications for statisticians
 - Programming of ADaM datasets
 - Support with use of building blocks
 - Maintenance of ADaM standard

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- Project manager manages rollout
 - Negotiates with clinical teams which studies to analyse using ADaM (in principle all)
 - Helps to adjust statistician to added tasks related to ADaM
 - Lessons learned session after each completed study

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- Factors contributing to our successful ADaM implementation and rollout
 - At least one person with ADaM and vaccines experience in the team
 - Formation of ADaM Center of Excellence
 - Availability of project manager
 - Support from top level management
 - Building blocks approach for table generation

 - Challenges
 - Making statisticians available earlier
 - Availability of extra resources to compensate for time needed to learn something new
 - Defining who should write the ADaM specifications
 - Training everyone in CDISC
 - Finalization of protocol deviations occurs at same time as ADaM specification writing
 - Application of CDISC to vaccine studies

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- From the lessons learned
 - Over time the process is better understood and resources better managed
 - ADaM support group needs to have a good understanding of the studies
 - Quality of output has improved due to transparency/traceability of data
 - More examples are needed to accelerate TFL programming
 - Programmers pick up use of building blocks quick

Any Questions?

Thank you